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# Bureaucratic Reform and Clean Governance: Efforts Towards Social Justice and Sustainable Economic Growth in Indonesia

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#### **Abstract**

The implementation of a clean government free from corrupt behavior is a crucial aspect in ensuring sustainable economic growth and development in Indonesia. This article discusses the urgency of bureaucratic reform as a first step in overcoming various obstacles affecting the effectiveness of government. Institutional structuring, management, and human resources, as well as strengthening accountability are the main focuses of reform efforts. In addition, active community participation, firm law enforcement, transparency, and responsiveness to public needs are also important elements in good governance. Through the implementation of these principles, it is hoped that Indonesia can build a government system that is transparent, accountable, and able to provide quality services to all people.

Keywords: Bureaucratic Reform, Governance, Corruption

### 1. Introduction

Since the onset of reform in 1998, the phenomenon of corruption in Indonesia has developed systemically, creating a profound impact on the country and its society. This phenomenon has created diverse perceptions that are not only surprising, but also alarming. Many people in Indonesia are beginning to see corruption no longer as a serious violation of the law, but as a habit that is difficult to change (Gazzola et al., 2022).

In the context of comparative studies between countries on combating corruption, Indonesia is often ranked at the bottom in terms of commitment in combating corruption. Although the government has issued various laws and regulations related to the eradication of corruption, such as MPR Decree XI of 1980, Law No. 31 of 1999, Law No. 20 of 2000 concerning the Eradication of Criminal Acts of Corruption, Law No. 30 of 2002, ten other Anti-Corruption Laws, two Government Regulations (Perpu), five Presidential Regulations (Perpres), and three Presidential Decrees, these efforts have not been able to provide adequate results in fighting corruption (Abdullah, 2022; Setyagama & Susilo, 2022).

In fact, although there have been institutions such as the Corruption Eradication Commission (KPK) that have full authority in handling corruption cases, there are still many corruption cases in Indonesia that have not been fully revealed. In fact, the involvement of a number of government officials and police in corruption cases has also become a troubling issue. In this context, this paper will further explain the development of efforts to eradicate corruption in Indonesia, starting from the establishment of legal bases to the role of related institutions such as the KPK, government policies, as well as obstacles and challenges that are still faced in efforts to overcome corruption that has penetrated various levels of society and institutions in Indonesia.

Corruption is not just a problem, but an urgent emergency to be addressed to ensure sustainable economic growth and development in line with the nation's ideals (Achumba et al., 2013). While everyday commentary in print and electronic media reflects the rise of corruption models, anti-corruption efforts often feel inadequate. Merely rhetoric alone is insufficient to extinguish the flames of corruption. The regulations contained in laws and regulations, as an integral part of government legal policy, feel bland if they are not accompanied by sincerity in implementation.

Legal politics, also known as "enactment policy", is one of the dimensions of law enforcement that dominates the stage in developing countries. Here, laws and regulations often become political tools used by governments or

competent authorities, both for negative and positive interests. In Indonesia, the concept of legislation with a legal political dimension raises weak loopholes that allow the entry of corrupt activities. An in-depth analysis by Hikmahanto Juwana highlights that a large number of regulations, ranging from the Limited Liability Company Law to the Industrial Design Law, almost all contain a political dimension of law that opens up space for corrupt practices.

The existence of this regulation, in many cases, can be interpreted as an entry point for corrupt practices. Therefore, a deep understanding of the complex interplay between legal politics and corrupt practices is becoming increasingly urgent. Thus, this paper will delve deeper into the constellation of legal politics in Indonesia and how this affects efforts to eradicate corruption. In addition, emphasis will be placed on the need to close the gap between the rule of law and its actual implementation to achieve significant progress in combating the plague of corruption that has penetrated various sectors of society and state institutions.

The phenomenon of corruption, collusion, and nepotism is a serious problem that affects not only developing countries such as Indonesia, but is also rooted in broader dynamics, including strong influence from external actors. In his book "The Confession of an Economic Hit Man," John Perkins outlines the central role played by superpowers, such as the United States, as well as international donor agencies such as the IMF, World Bank, and multinational corporations in shaping a landscape where corruption thrives and developing countries like Indonesia are entangled in widespread corruption and external debt (MacKenzie, 2006).

Corrupt practices have permeated the history of Indonesian government, and for example, during the New Order era, corruption tended to be centralized at the center of power. However, with the advent of regional autonomy and the decentralization of regional financial management, corruption underwent a significant shift, spreading and growing more evenly throughout the country. Such a shift in systems is in line with the views of Susan Rose-Ackerman, who observed a similar case in Italy. Rose-Ackerman explains that democratization and free markets are not always enough to tackle corruption, because the transition from authoritarian to democratic rule has not always succeeded in displacing the tradition of bribery that has become embedded in social and political structures.

Stable and sustainable economic development is the main goal for every country. However, in the Indonesian context, corruption has become a serious obstacle resulting in uncertainty in the process of economic development. Corruption not only harms economic growth, but also hinders the private sector from operating in a healthy business environment.

Corruption knows no boundaries of the socioeconomic system, occurs in various system models such as feudalism, capitalism, communism, and socialism (Soubbotina, 2004). Therefore, law enforcement is an important tool in tackling conflicts of interest, accumulation of personal wealth, and the risk of bribery. Corruptors must be faced with firm and fair legal consequences.

The impact of corruption in Indonesia has triggered disputes in various political, economic, and social aspects. The graph of the number of poor people continues to show an alarming increase as a result of rampant corrupt practices. This phenomenon is driven by two main factors. First, there is a decline in social values where private interests take precedence over public interests. Individual ownership of goods becomes a personal ethic that dominates social behavior. Second, lack of integrity and accountability in public services. Public officials often use the public service system to achieve personal political goals, neglecting to focus on the quality and quantity of service to the public. As a result, public services in Indonesia do not reach their optimal potential, even exacerbating the problem of corruption.

Corruption also creates uncertainty in economic development. Business people, especially the private sector, have difficulty predicting business opportunities in the economy. This encourages them to engage in corrupt practices in order to achieve profits. The high economic costs caused by corruption discourage investors from investing in the real sector in Indonesia, directing them to the financial sector or even delaying their investment. Therefore, to boost private sector growth, it is important to address the problem of high cost economy caused by corruption.

While corruption is often interpreted positively as a tool to penetrate tense bureaucracies and closed politics, we must recognize that the long-term consequences of corrupt practices are detrimental to the state and society as a whole. By tackling the problem of corruption, Indonesia can create an environment conducive to sustainable economic growth and attract foreign investment that can promote greater economic progress.

Political tensions between politicians and bureaucrats are often deadlocked which are overcome by corrupt practices for the sake of their own personal interests. Mubaryanto's opinion provides a sharp picture of how corruption is not just an economic problem, but also a problem that has roots in social, cultural, and political structures. Corruption creates inefficiencies and waste, disrupts healthy economic growth, and threatens the stability of currency values.

The key to tackling corruption is the government's alignment with justice. Corruption should be regarded as an obstacle to the realization of social justice, morals, and sustainable community development. Political interests must be in line with the interests of the people, and there needs to be political justice that provides equal rights and protection to all citizens.

Today, however, when corruption has permeated legislators at both the central and regional levels, the danger has become much more severe. People's representatives should be the voice and representation of the people, not perpetrators of corruption that harms the public interest. The multidimensional crisis that began on Christmas 1997/1998 should have triggered serious government advice to side with the people's economy, not the elite. This requires political justice, where the rules of the political game must be fair and produce justice for all citizens.

However, until now, economic, social, and political justice has not been fully realized in Indonesia. The development of political justice as a fair rule of the game should be a focus in efforts to combat corruption, collusion, and nepotism. Therefore, this article will examine what policy solutions can be taken to create a state administration that is clean from corruption, collusion, and nepotism, as a prerequisite to serve the community without discrimination, as an unbiased law enforcer, so that all citizens get legal protection and feel true justice.

#### 2. Discussion

The government as the implementer of the bureaucratic system has a noble goal to provide services that satisfy the community. However, in reality, bureaucracy is often identified with procedures that are complicated, convoluted, slow, expensive, and cause public complaints. As a result, bureaucracy is seen as an obstacle to development, not as a facilitator of economic progress. This not only slows down economic growth, but also directly hinders the development of a democratic system of government.

Corruption, as an act that prioritizes self-interest or groups, causes deviations from the main objectives of government that should prioritize the public interest. Corruption limits people's opportunities to enjoy the fruits of economic development and achieve a better quality of life.

In an effort to prevent corruption, there are various approaches that can be taken. One very effective approach in Indonesia is to improve governance standards through the construction of national integrity. In this order, the free media or press plays an important role, with limits regulated by law, to support the realization of governance and a society that is free from corruption. In addition, the existence of free and independent judicial power is also crucial. The courts, as part of governance, should have the autonomy to enforce laws and regulations with high integrity.

With the implementation of this approach, it is hoped that Indonesia can strengthen the foundation of clean and transparent governance, as well as minimize space for corrupt practices. Through joint efforts between the government, media, and legal institutions, the state can achieve the main objectives of quality services and sustainable economic development, along with improving the quality of life of the people.

In a democratic system of government, the power of politicians and state officials depends heavily on the support and votes of civil society. The socio-political intelligence of civil society plays a key role in forcing politicians and state officials to uphold the principle of integrity and refrain from corrupt practices.

A socio-politically intelligent civil society will conduct elections wisely, elect leaders and state officials who have high integrity, and are able to commit to better economic development. Thus, the community will play a role in forming a government that is free from corruption and promoting policies that have a positive impact on economic growth.

Moreover, socio-politically intelligent civil society also has an important role in overseeing the pillars of the judiciary and mass media. They will ensure that these institutions operate with integrity and transparency, establishing a national integrity that does not tolerate corrupt practices.

By raising the intelligence and awareness of civil society, Indonesia can build a strong foundation for a clean and effective governance system. This will reduce the wiggle room for corrupt practices, enable more inclusive and sustainable economic development, and ensure that key institutions in the country operate with high integrity. Thus, civil society plays a central role in maintaining health and justice in the system of government.

Based on the things as described, it is actually necessary to make various efforts for Bureaucratic Reform to Overcome the Obstacles Described:

- a) Employee Recruitment Control: It is important to control employee recruitment so as not to overdo it. The employee selection process must be based on competencies and qualifications that are in accordance with the needs of the organization. It is necessary to implement a rigorous performance evaluation system to measure the contribution of each employee to public service goals.
- b) Budget Management: Elections are indeed an important part of democracy, but there needs to be an evaluation of the costs incurred. It may require a review of a more efficient electoral system. In addition, efforts are needed to improve efficiency in government budget management, including reducing waste and increasing transparency.
- c) Optimization of Organizational Structure: In-depth analysis of government organizational structure is required. Organizational fattening should be stopped if it is not based on clear needs. In addition, there is a need for careful planning in the development of bureaucratic organizations, especially in areas that experience overload.
- d) Corruption Eradication: Bureaucratic reform must be strengthened with concrete steps in the eradication of corruption. Civil society, mass media, and surveillance agencies need to be empowered to monitor corrupt actions within the bureaucracy. In addition, strict law enforcement against corruption cases must be prioritized.
- e) Increased Government Oversight: Government oversight should be improved in terms of budget management, governance, and transparency. Internal and external audits should be an integral part of government financial management, and audit results should be published transparently.
- f) Employee Training and Development: Investment in the training and development of government employees is essential. Training on ethics, good governance, and technical competence should be provided regularly to bureaucratic employees to improve the quality of public services.

g) Strengthening Supervisory Agencies: Supervisory agencies, such as the Corruption Eradication Commission (KPK), should be given greater support and autonomy to perform their duties. This includes giving the authority to investigate and prosecute perpetrators of corruption without political pressure.

Bureaucratic reform is a key step in building an efficient, transparent, and corruption-free government. These efforts must be undertaken in conjunction with the active participation of civil society and the commitment of political leaders to achieve this goal. With strong bureaucratic reforms, Indonesia can overcome the obstacles described and move towards the administration of a state that is more integrity and responsive to the needs of the people.

Related to these efforts, it is important to be implemented seriously and consistently. Here are additional points related to the principles of good governance:

- a) Community Participation: Communities should be invited to actively participate in decision-making processes and monitoring government performance. Thus, the decisions taken will be more representative and accountable.
- b) Law Enforcement and Justice: The application of the rule of law must be carried out indiscriminately. Parties who violate the law must be punished in accordance with applicable provisions, and justice must be the main principle in all legal decisions.
- c) Openness and Access to Information: Information on government policies, decisions, and performance should be openly available to the public. This openness will allow the community to conduct supervision and provide constructive feedback.
- d) Responsive to People's Needs: The government must be responsive to people's needs and aspirations. This includes listening to constructive feedback and criticism from the community as well as taking appropriate action to meet their expectations.
- e) Encouraging Consensus: The government should act as a mediator and facilitator in reaching agreement among different interests. The end goal is to create policies and procedures that are acceptable to all parties concerned.
- f) Efficient and Effective Resource Management: The government must ensure that the available resources are used properly to achieve optimal results in accordance with development needs and objectives.
- g) Financial Accountability and Transparency: Financial management must be carried out in an accountable and transparent manner. Government financial statements must be accessible to the public and must pass a rigorous audit process.
- h) Human Resource Empowerment: Government employees should be empowered with the necessary skills and knowledge to carry out their duties effectively. This includes proper training, development, and incentives.
- i) Clear Leadership and Vision: Government leaders must have a clear vision and strategic direction to achieve long-term development goals. They must also lead with integrity and example.
- j) Interagency Cooperation and Coordination: Cooperation and coordination between government agencies is the key to successful implementation of policies and programs. Effective communication and synergy between agencies must be improved.

By applying these principles, it is expected that the government can function properly, transparently, and accountably. This will strengthen public trust in governance and lead Indonesia towards sustainable and inclusive development.

## 3. Conclusion

In order to achieve good governance and be free from corrupt behavior, several crucial efforts need to be made. First, bureaucratic reform is a major step in overcoming the obstacles identified. This includes institutional structuring, management, and human resources, as well as strengthening accountability.

Second, active community participation is key in ensuring that government decisions reflect public needs and aspirations. This will strengthen the democratic order and reduce the potential for corrupt practices. In addition, law enforcement and justice must be prioritized to enforce the rules and sanction violations.

Transparency and open access to information are important principles in building public trust. Responsiveness to the needs of the community and the ability to reach consensus among various parties are also vital elements in good governance.

Governments need to manage resources efficiently and effectively to achieve optimal results. Financial accountability and transparency in public financial management are important steps in minimizing the risk of corruption. Human resource empowerment, clear leadership, and interagency cooperation are other aspects that must be strengthened.

By implementing the principles of good governance, it is hoped that Indonesia can build a transparent, accountable government order, and able to provide quality services to the community. This effort is an important foundation in realizing sustainable and inclusive development for all levels of Indonesian society.

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